



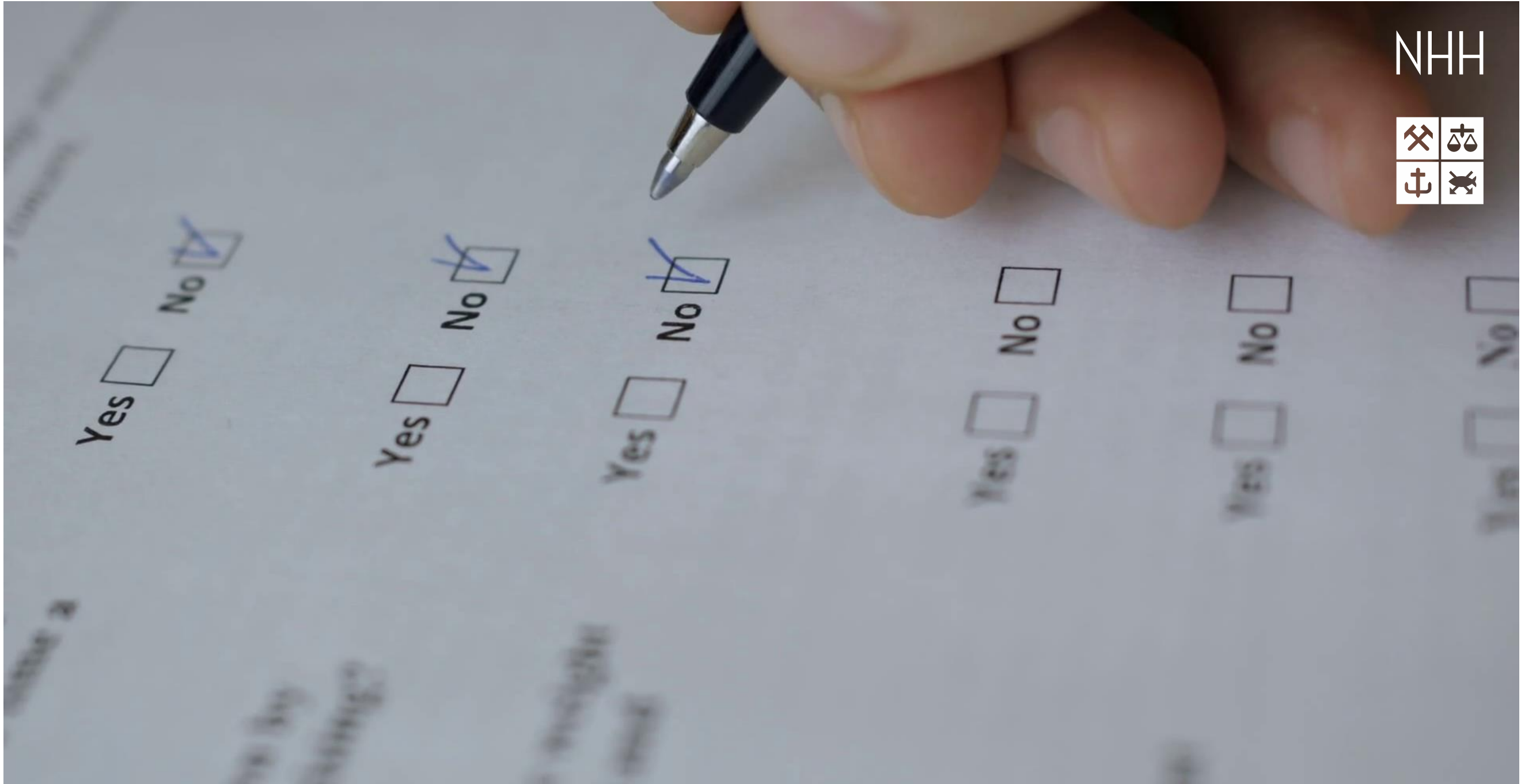
NHH



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MANAGING RISK -
JUST A COMPLIANCE EXERCISE?



NHH



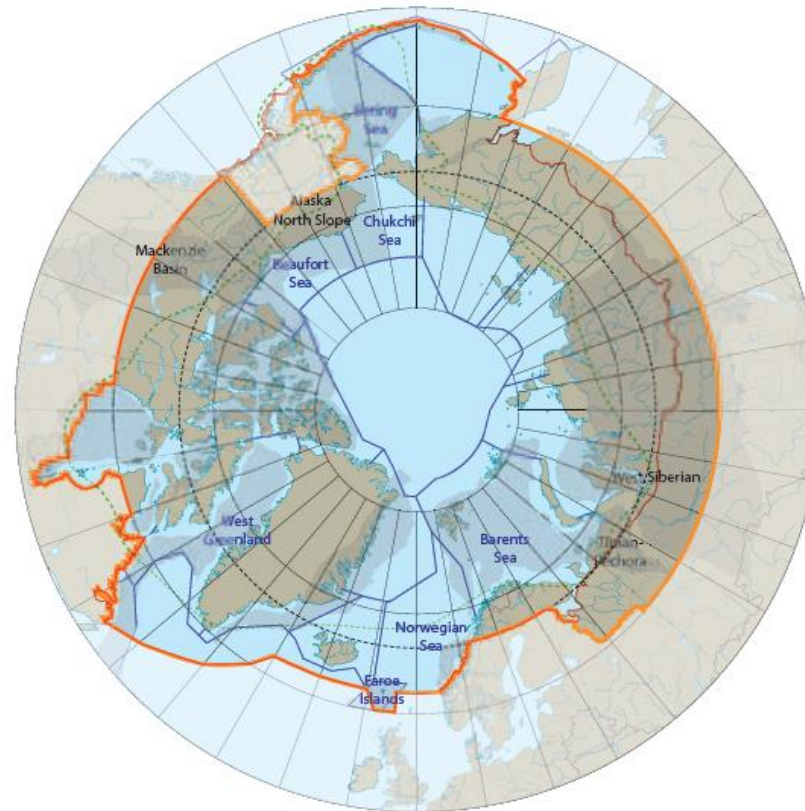
DIFFERENT CATEGORIES OF RISKS SHOULD BE MANAGED DIFFERENTLY



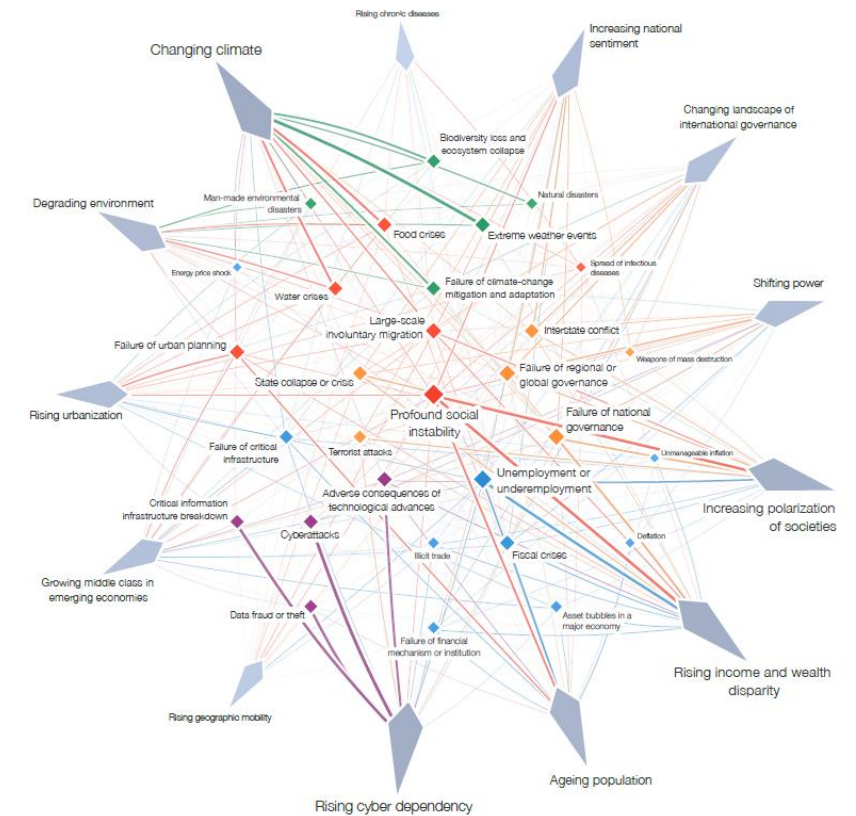
PREVENTABLE RISKS



STRATEGY RISKS



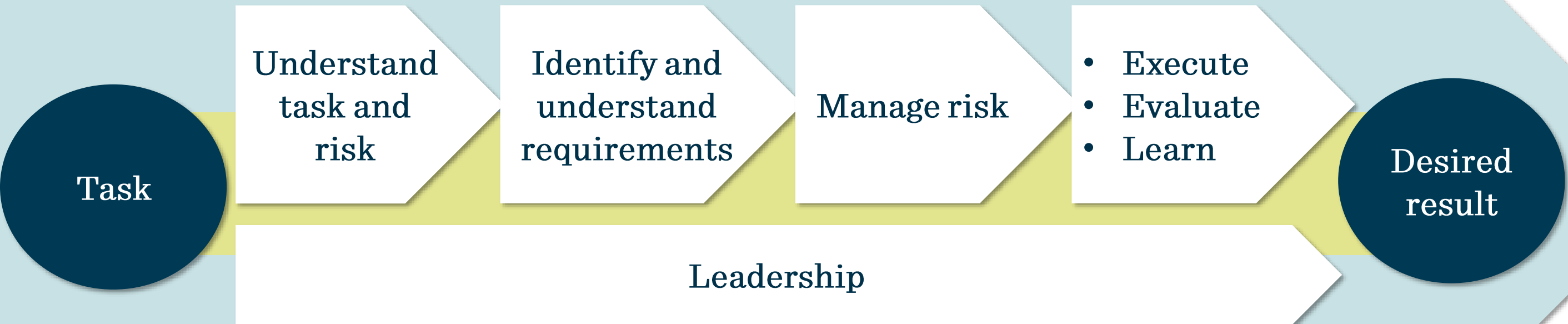
EXTERNAL RISKS





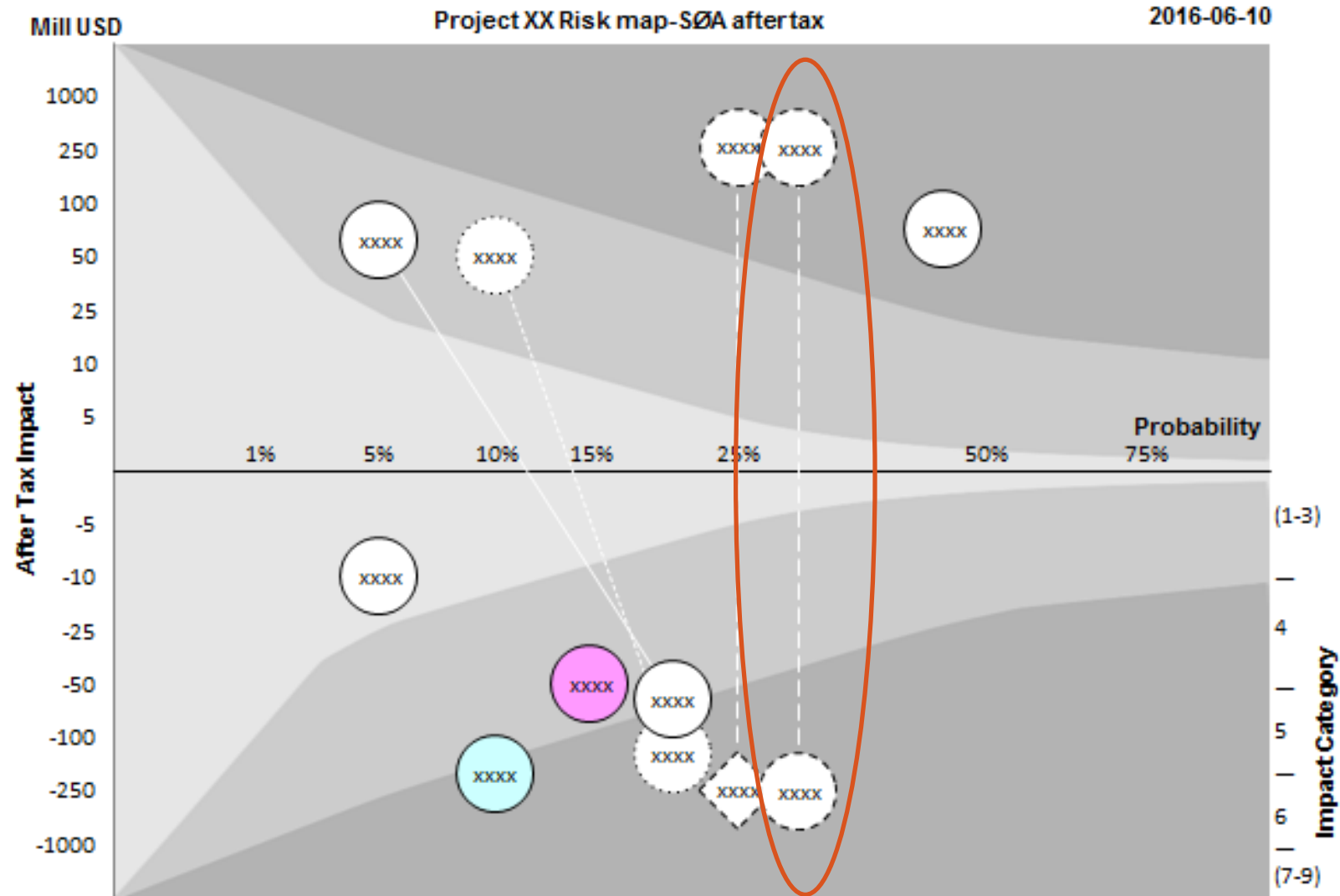
PREVENTABLE RISKS

COMPLIANCE AND LEADERSHIP MODEL



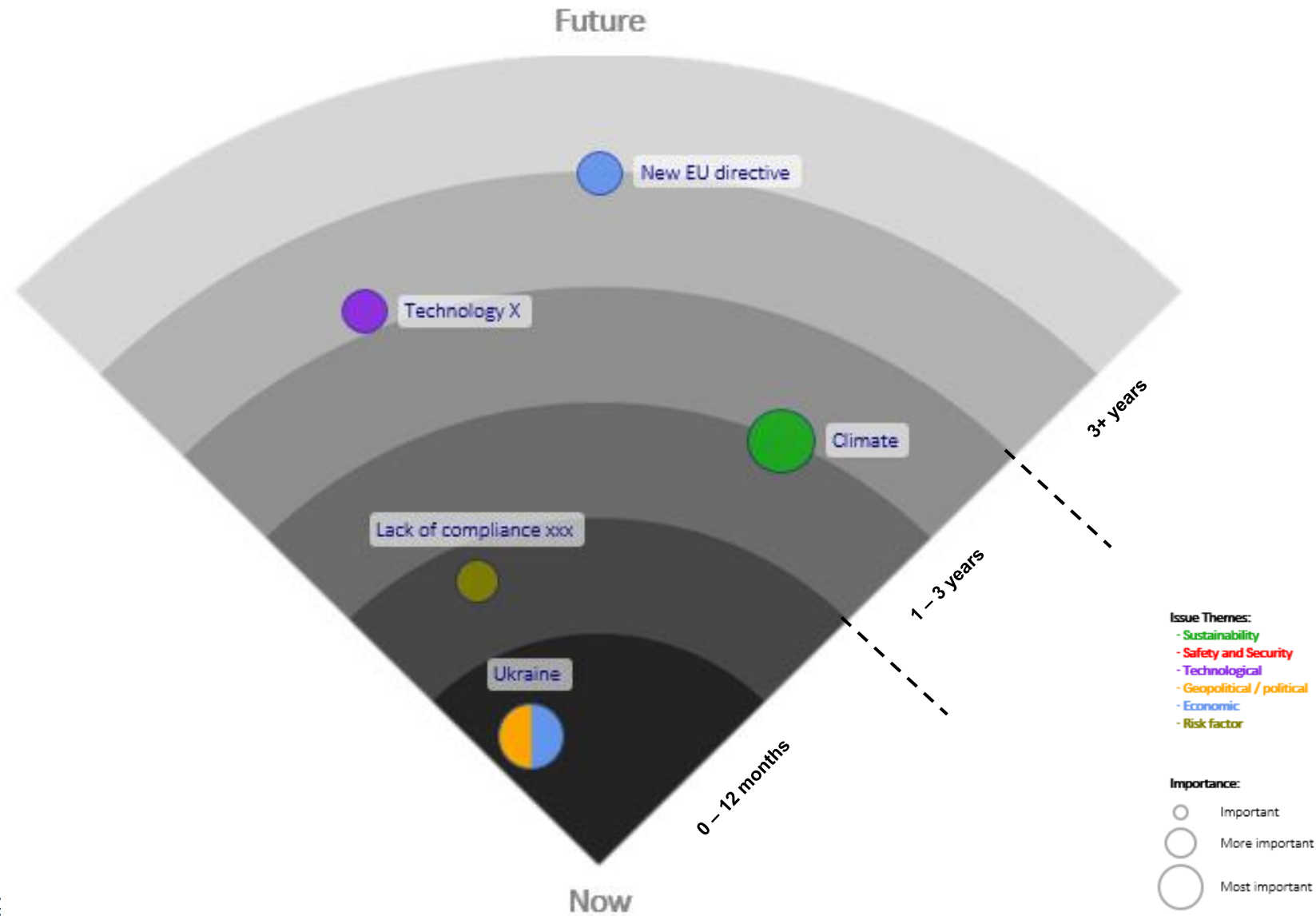


RISKS AS OPPORTUNITIES AND THREATS





THE RISK RADAR AS AN ENVISIONMENT TOOL





THREE KEY TAKEAWAYS

PREVENTABLE RISKS

Integrate risk management with the way you work

STRATEGY RISKS

Bring together different skills and knowledge in interactive discussions

EXTERNAL RISKS

Take advantage of new tools and analytics – but also include storytelling and imagination